

SUMMARY OF MULTIANNUAL STRATEGY 2024-2027

Working with donors, volunteers and partners in Africa, Asia and Latin America, Liliane Fonds has made significant progress over the past 44 years. We not only supported individual children with disabilities, but also contributed to structural changes for the benefit of this vulnerable group.

Thanks to our strong brand and efforts to build support, we have been able to increase funding for our projects. However, despite our successes, the challenge remains great and urgent. The position of children with disabilities in many countries remains closely linked to poverty and the general exclusion of vulnerable groups.

Unfortunately, vulnerability is increasing in many places due to various factors, including climate change, conflict, food crises, inadequate public services and increasingly less space for civil society organisations to operate.

It is crucial to be aware of the urgency of the problem and the pressing need for collective action. The growing vulnerability of children with disabilities calls for immediate and decisive action to improve their situation and ensure their future prospects.

THE CHILD TAKES CENTRE STAGE

Together with our partners in Africa, Asia and Latin America, we empower children with disabilities and their families. We provide structural improvement in their lives by:

- Providing children with the best possible tailored care
- Supporting children in their development
- Making their surroundings more accessible

The child's situation, character and needs are key. We involve parents, carers and community in children's rehabilitation. We provide the care and (help) resources to grow and to truly belong at home, at school, in the community and in society. This way of working is called 'Community Based Rehabilitation' (CBR) and is our core strategy in the countries where we work.

THE STARTING POINT: A RIGHTS-BASED APPROACH

At the heart of Article 23 of the UN Convention on the Rights of the Child is: children with disabilities should be able to live full and decent lives. A life that ensures their dignity while promoting their independence and participation in society. A child with a disability is entitled to special care from the government. This is the basis for our mission and vision.

OUR MISSION

Children with disabilities in the poorest parts of the world participate fully

OUR VISION

An inclusive society in which children and young people with disabilities in developing countries enjoy equal rights and opportunities

OUR CORE VALUES



TRUST is essential for children to grow. We nurture trust among ourselves and receive trust from our donors and partners. Trust is the basis for successful partnerships and contributes to joint success. It strengthens our bonds, encourages cooperation and boosts performance.

CONNECTION starts with listening and taking the time and attention needed to make contact. This guides all our work. The connection with the child, the connection with our partners and between partners, the connection with our donors, volunteers and within our organisation.



OPENNESS vrequires vulnerability and that takes guts. Saying what we think of our own accord. Saying what is needed. Taking a stand. Inside and outside the walls of our organisation. This is the only way we can learn, as individuals, but also as an organisation.



STRATEGIC TARGETS FOR 2024-2027

Until 2027, we are working in a focused way to increase our impact and resources to realise our vision. We do this by:

- Making a difference in the lives of around 60,000 children with disabilities every year by 2027;
- Working towards inclusive care and education and participation of our target group in all areas in 16 to 20 countries;
- **Deepening** our **thematic focus**. This is how we deploy our expertise even more specifically within our focus countries to enhance the quality of the programmes;
- Taking a **leading role** as an expert on 'disability-inclusive development' and 'leave no one behind'.
- Achieving ambitious revenue growth by focusing on institutional fundraising and further expanding our private fundraising;
- Being a **contemporary employer** and making the most of diverse talent within our organisation.

INTERSECTING THEMES

• Shifting the power

In the coming years, we will develop a vision and action plan for more equal relations with and between our partners in Africa, Asia and Latin America. This starts with creating internal awareness, change-readiness, and challenging existing relationships.

• Data & digitisation

We will develop a roadmap for the coming years in early 2024 detailing what steps we will take to become more data-driven organisation-wide. By 2027, data-driven work is part of the working culture and we are deploying the capabilities of datadriven work to support our decisionmaking.

Learning and innovation

En route to 2027, we respond to what is happening in the world around us and exploit it when relevant and possible. As a result, we learn, grow and do even better. We make budget and manpower available for innovations and challenge ourselves to translate external trends internally to achieve our goals.

THE FOUR ROLES OF LILIANE FONDS

• Fundraiser

A crucial role is and remains to mobilise funds for our mission. As a fundraiser, we provide the resources our local partners and programmes need to achieve the goal: the full participation of children with disabilities.

• Connector

Liliane Fonds is a connector that takes initiative and enables progress.

We link the funding we can raise from our supporters and partners with programmes that benefit children.

• Advocate

As Liliane Fonds, we stand up for our target group: children with disabilities in vulnerable situations. We effectively put 'disability inclusion' and 'leave no one behind' on the map, as we see the strength in every child and call on other organisations and policymakers to do the same.

• Expert

Liliane Fonds aspires to be the expert on disabilityinclusive development and on Community Based Rehabilitation. This means that we work on research and learning so that our interventions are proven effective and grow in impact.

Vulnerability is unfortunately increasing in many places due to factors such as climate change, conflict, the food crisis, ineffective public services and increasingly less space for social organisations

MORE IMPACT IN FEWER COUNTRIES

Liliane Fonds' support is currently divided across 25 countries. We have the ambition to work more in-depth and more intensively in a smaller number of countries (between 16 to 20 countries) in the coming years to make a more structural impact. We focus not only on the children with disabilities, but also on them getting support from local authorities, organisations, experts and the local community at home. In addition, we will focus more on the poorest and most fragile countries (Least Developed Countries). In the future, we want 70% of our aid to go to these areas. In practice, this means that we are going to focus on West and East Africa and Asia and that we are carefully winding down and handing over our programme in Latin America in the coming years. In this way, we focus on the areas where our efforts are needed most and thus increase our impact.

Countries where care is carefully phased out and transferred

THEMATIC FOCUS

In recent years, together with our partners, we have continued to build our expertise in inclusion of children with disabilities.We will build on this in the coming years.

- **Community-based rehabilitation** is at the heart of our work. We involve the child's environment to bring about structural changes in inclusion.
- **Child safeguarding** is crucial given the vulnerability of our target group. We therefore apply our 'disability-inclusive child safeguarding guidelines' in all our programmes.
- Better and **earlier** health and developmental **screening** of children are spearheads under the themes of health and rehabilitation. Because the sooner a child gets the right care, the better their chance of participating in society.
- Within the **education** theme, we focus, among other things, on reaching children as early as possible and quality inclusive (pre-school) education.
- We are shaping access to **reproductive health care and protection of the sexual rights** of young people with disabilities through the roll-out of programmes such as Body Talk and the Make Way strategic partnership.
- In the area of **work and income**, we are expanding our approach to economic independence for young people with disabilities.

COMMITMENT TO OUR MISSION

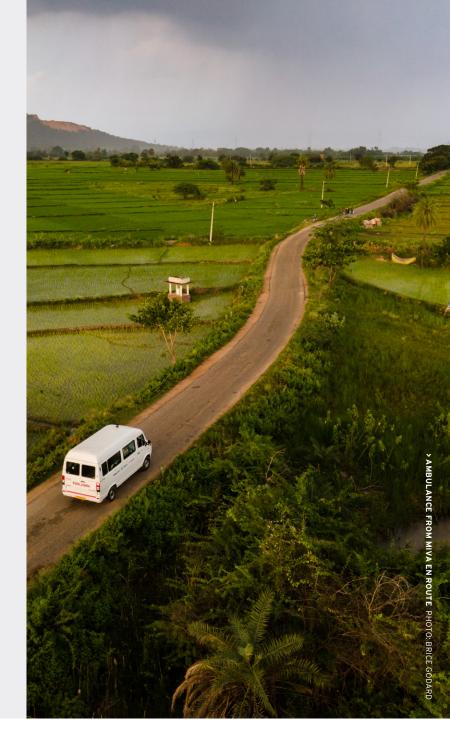
Volunteers and donors have shown a large and important commitment to Liliane Fonds since its inception. This commitment can take many forms: from spreading the message and sharing their knowledge to making a donation or even giving after this life through a legacy. Our volunteers are a major force in this and we see them as our 'ambassadors' in the Netherlands for a reason. To make a bigger impact, we want to grow in our social support base. That is why we are investing in growing our private and institutional fundraising. Because without the support of our tens of thousands of donors and many partners, we simply cannot achieve our mission.

TWO MISSIONS, ONE DESTINATION



The partnership with the MIVA Foundation

MIVA and Liliane Fonds work together. We do this by complementing and strengthening each other. Liliane Fonds works towards an inclusive society where children with disabilities can participate fully. To truly participate, these children do need to be able to access proper healthcare and education. Especially if they live in remote and often poor areas. And that is exactly where MIVA complements Liliane Fonds, as they provide projects and aid workers with indispensable means of transport and communication. MIVA's dream for the future? That education and healthcare are accessible to all.





SUMMARY MULTIANNUAL STRATEGY 2024-2027 | LILIANE FONDS



QUESTIONS OR COMMENTS ON THIS STRATEGY? We would love to get in touch with you. Mail to voorlichting@lilianefonds.nl